# eAccess Ltd. (9427)

FY3/2012 First Half Results (4/2011 ~ 9/2011)



**November 4, 2011** 



## FY3/2012 1H Results & Financials

## Strategy

## LTE

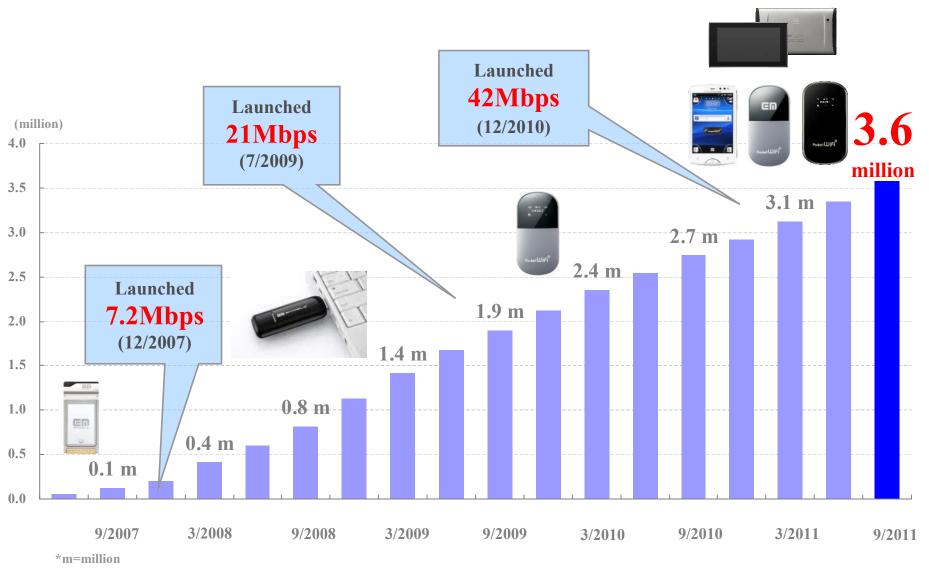
## **900MHz**



## FY3/2012 1H Results & Financials

### PAccess Broadband services

# Mobile subscribers reached about 3.6 million as of September 2011, up 31% YoY



## **■** Improvement in EBITDA margin



## ■ Net income doubled YoY

|                         | FY3/2010 1H<br>(Pro-forma) * | FY3/2011 1H<br>(Pro-forma) * | FY3/2012 1H<br>(Actual) | YoY<br>(%) |
|-------------------------|------------------------------|------------------------------|-------------------------|------------|
| (billion yen)  Revenue  | 85.3                         | 97.2                         | 96.6                    | - 0%       |
| EBITDA                  | 15.9                         | 30.2                         | 32.1                    | + 6%       |
| EBITDA Margin           | 19%                          | 31%                          | 33%                     | + 2pts     |
| <b>Operating Profit</b> | 1.0                          | 12.7                         | 13.4                    | + 6%       |
| Recurring Profit        | -4.4                         | 7.2                          | 7.2                     | - 0%       |
| Net Income              | -8.1                         | 3.6                          | 7.1                     | + 97%      |
| CAPEX                   | 18.3                         | 14.8                         | 14.3                    | - 4%       |

<sup>\*</sup> Pro-forma: Sum of eAccess and EMOBILE before consolidation for the comparison purposes

### Net free cash flow increased 3X YoY



| (billion yen)        | FY3/2010 1H<br>(Pro-forma) * | FY3/2011 1H<br>(Pro-forma) * | FY3/2012 1H<br>(Actual) | YoY<br>(%) |
|----------------------|------------------------------|------------------------------|-------------------------|------------|
| <b>EBITDA</b>        | 15.9                         | 30.2                         | 32.1                    | + 6%       |
| CAPEX                | -18.3                        | -14.8                        | -14.3                   | -4%        |
| <b>Operating FCF</b> | -2.4                         | 15.4                         | 17.9                    | +16%       |
| Interest             | -4.5                         | -4.4                         | -5.2                    | +19%       |
| Tax                  | -1.4                         | -3.0                         | 2.6                     | -          |
| Dividend **          | -1.8                         | -3.5                         | -1.5                    | -58%       |
| Net FCF              | -10.0                        | 4.4                          | 13.8                    | +212%      |

<sup>\*</sup> Pro-forma: Sum of eAccess and EMOBILE before consolidation for the comparison purposes

<sup>\*\*</sup> Plan to pay quarterly dividend of 200 yen per share for FY3/2012 (consistent from FY3/2011 2Q)

## ■ Net debt/EBITDA (leverage ratio) below 3.0X \(\begin{align\*}\ell\_{Access}\ell\_{A



## ■ Total net debt below ¥200 billion

| (billion yen)           | FY3/2010 1H<br>(Pro-forma) * | FY3/2011 1H<br>(Actual) | FY3/2012 1H<br>(Actual) | YoY<br>(%) |
|-------------------------|------------------------------|-------------------------|-------------------------|------------|
| Cash                    | 118.5                        | 74.0                    | 44.8                    | -39%       |
| Debt                    | 329.7                        | 276.7                   | 237.3                   | -14%       |
| Net Debt                | 211.1                        | 202.7                   | 192.5                   | -5%        |
| Net Assets              | 69.9                         | 69.8                    | 78.2                    | +12%       |
| Net Debt/Net Assets     | 3.3X                         | 2.9X                    | 2.5X                    | -0.4pts    |
| EBITDA (last 12 months) | 23.1                         | 58.8                    | 66.4                    | +13%       |
| Net Debt/EBITDA         | 9.2X                         | 3.4X                    | 2.9X                    | -          |

<sup>\*</sup> Pro-forma: Sum of eAccess and EMOBILE before consolidation for the comparison purposes

## Improvement in mobile churn in 2Q



|        |  |                         |                         | Results                 |                         |                         |
|--------|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|        |  | FY3/2011<br>2Q          | FY3/2011<br>3Q          | FY3/2011<br>4Q          | FY3/2012<br>1Q          | FY3/2012<br>2Q          |
|        | Subscribers Consumer (Retail) Corporate/MVNO | 2,740,800<br>61%<br>39% | 2,923,600<br>58%<br>42% | 3,117,900<br>56%<br>44% | 3,341,000<br>54%<br>46% | 3,579,000<br>52%<br>48% |
|        | ARPU (yen)                                   | 3,250                   | 3,100                   | 2,950                   | 2,860                   | 2,730                   |
| Mobile | Monthly churn rate                           | 1.29%                   | 1.40%                   | 1.45%                   | 1.50%                   | 1.44%                   |
|        | SAC (yen)*                                   | 25,000                  | 25,000                  | 25,000                  | 20,000                  | 23,000                  |
| ,      | SAC/ARPU (month)                             | 7.7                     | 8.1                     | 8.5                     | 6.8                     | 8.4                     |
|        | Subscribers                                  | 2,118,000               | 2,023,000               | 1,928,000               | 1,839,000               | 1,744,000               |
|        | ARPU (yen)                                   | 1,966                   | 1,953                   | 1,949                   | 2,009                   | 2,006                   |
| ADSL . | Monthly churn rate                           | 1.91%                   | 2.03%                   | 2.08%                   | 2.04%                   | 2.14%                   |
|        | SAC (yen)*                                   | 8,000                   | 7,000                   | 7,000                   | 7,500                   | 7,000                   |
|        | SAC/ARPU<br>(Month)                          | 4.1                     | 3.6                     | 3.6                     | 3.7                     | 3.5                     |

<sup>\*</sup> SAC stands for per subscriber acquisition cost

<sup>\* \*</sup> Figures in this page are rounded and provided for reference purposes

### Blended mobile ARPU breakdown



| (as of FY3/2012 2Q)  | % of Total<br>Subs | ARPU   | SAC*    | Pay back<br>Period |
|----------------------|--------------------|--------|---------|--------------------|
| Consumer<br>(Retail) | 52%                | ¥3,700 | ¥43,000 | 11.6 months        |
| Corporate/<br>MVNO   | 48%                | ¥1,700 | ¥6,000  | 3.5 months         |
| Blended              | -                  | ¥2,730 | ¥23,000 | 8.4 months         |

<sup>\*</sup> SAC stands for per subscriber acquisition cost
\*\* Figures in this page are rounded and provided for reference purposes

## Mobile ARPU and retention strategy



#### 1st Half

- ARPU dilution from increase in "mobile voice campaigns" and MVNO
- Launched new 42Mbps flat-rate data campaign (¥3,880\*)

#### Action/2nd Half

- Focus marketing on mobile broadband
- Strengthen retail channels
- New option services
  - ✓ EM Security for Android
  - ✓ EM Wi-Fi SPOT – 15,200 spots nationwide

#### Retention

**ARPU** 

- Churn from netbook bundling customers peaked
- Introduction of retention plans (free 42Mbps data upgrade)

- Improve retention plan
- Improve network quality
- Improve marketing awareness to existing customers

<sup>\*</sup> Campaign price until May 6 2012

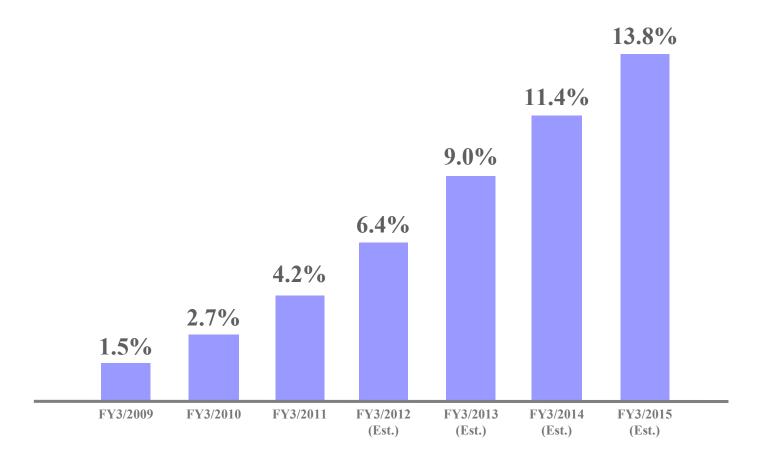


## Strategy

# Japan's Mobile Broadband market overview Penetration still low, high growth potential

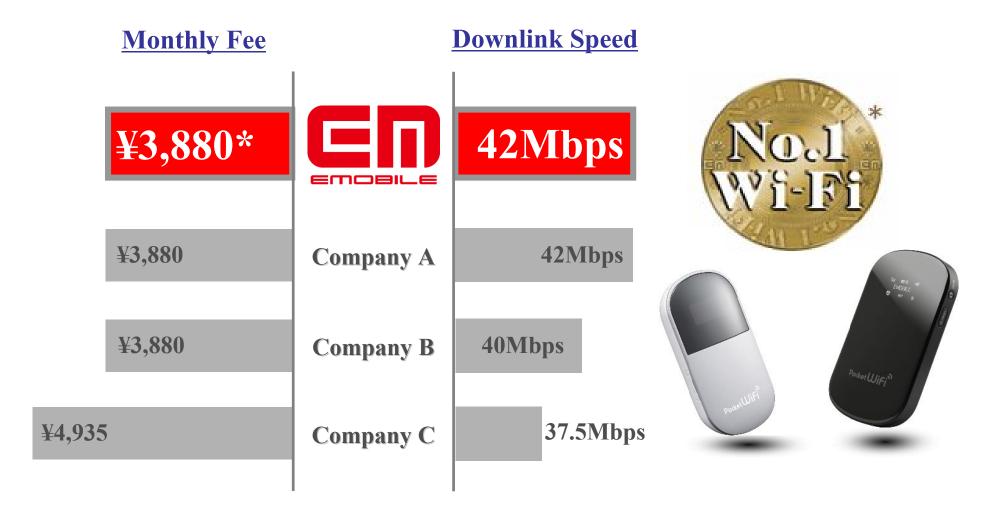


### **Mobile Broadband Penetration**









<sup>\*</sup> Campaign price until May 6 2012

## eAccess Mobile Broadband leadership



#### 1st Half

## Product /Service

- Launched 42Mbps Pocket WiFi in July and new flatrate data campaign (¥3,880\*)
- Launched 2 smart phones and 2 tablets
- Launched summer mobile flat rate voice campaign

#### Action/2nd Half

- Focus on "Mobile Broadband" promotion
- New smart phones & mobile router products





## **Marketing Activities**

- Launched new EMOBILE brand awareness marketing
- Test marketing in Kyushu (TVCM, web)

Focus marketing, awareness & branding of 'No. 1 Wi-Fi'





## Sales channels expansion



#### 1st Half

#### **Sales Channels**

- Increase in the number of EMOBILE shops
- MVNO partnership with K-Opticom



#### Action/2nd Half

- Further Increase in EMOBILE shops & TV shopping channels
- Strengthen ISP MVNO channels (@nifty, GMO, other major ISPs)
- Expand corporate sales targeting SMEs

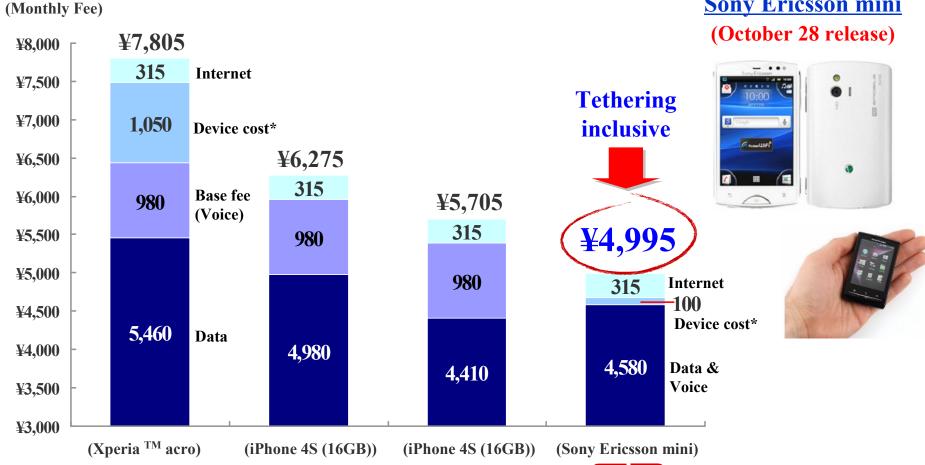






#### **New Smartphone**

**Sony Ericsson mini** (October 28 release)



Source: Company information publicly available



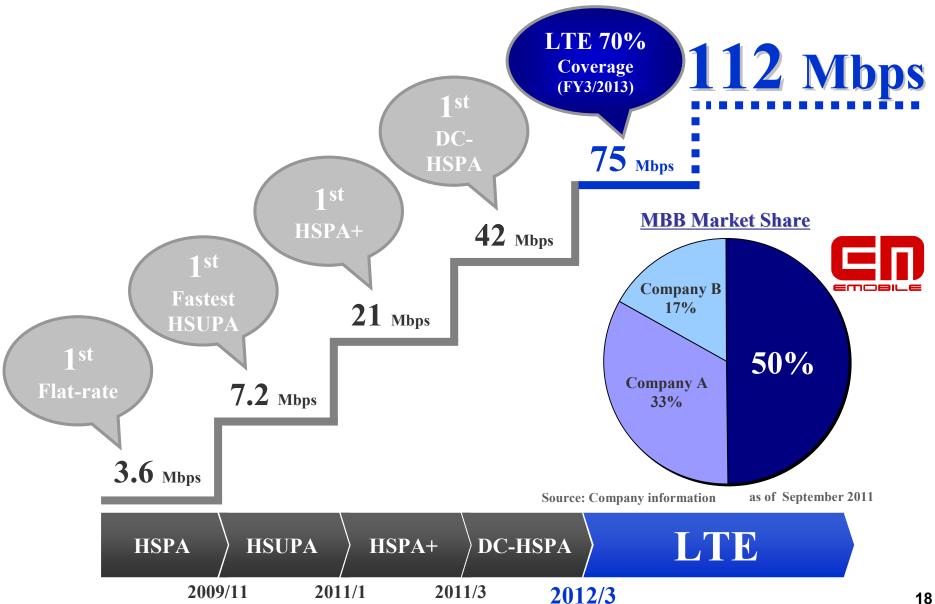
<sup>\*</sup> Difference between device installment fee after monthly discount



## LTE

## Plan to launch LTE service in March 2012 **Expand LTE coverage to 70% in FY2012**









# Our goal of LTE is to achieve Japan's highest mobile broadband speed

Speed

**75Mbps** – **112Mbps** 

Network

High capacity & low latency

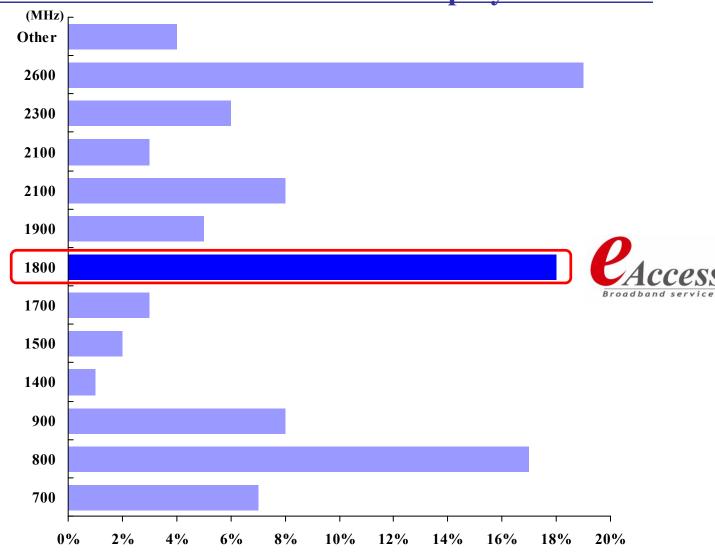
Marketing

**Next mobile generation** 





## One of the most common LTE deployment band





## **900MHz**

## Disproportion spectrum allocation



#### Priority of 900/700MHz allocation should be given to least spectrum holder

| Company A (140MHz)           | 800MHz<br>(30MHz) | 2GHz<br>(40MHz)    | 1.5GHz<br>(30MHz) | 1.7GHz<br>(40MHz)                            | LTE in 2GHz (also deployable in 800MHz)   |
|------------------------------|-------------------|--------------------|-------------------|--|---|
| Company B (120MHz)           | 800MHz<br>(30MHz) | 2GHz<br>(40MHz)    | 1.5GHz<br>(20MHz) | 2.5GHz<br>(30MHz)<br>WIMAX                   | LTE in 800MHz/2GHz (WiMAX also available) |
| Company C (104MHz)           |                   | 2GHz<br>(40MHz)    | 1.5GHz<br>(20MHz) | 2.5GHz 1.9GHz<br>30MHz) (14MHz)<br>A-XGP PHS | ■ A-XGP<br>deployment                     |
| eAccess<br>(30MHz<br>⇒60MHz) |                   | um/IMT Cor<br>Band | <u>·e</u>         | 1.7GHz<br>(30MHz)                            | Require 900MHz/700MHz                     |

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#### Merits of 900MHz



## **Quality Frequency**

- Commonly used global band
- Good for improving area coverage

## **Quantity Bandwidth**

- **Enable high speed LTE services**
- Good for improving traffic capacity





## **Mandatory Requirements**

- Overall population coverage to be a minimum of 50% by the end of Mar 2016
- Overall population coverage to be a minimum of 80% by the end of Mar 2019
- Operate LTE with 10MHz by the end of Mar 2019

## MIC preliminary guidelines for 900MHz



## "Beauty Contest" Criteria

## 1. Migration Cost

■ 120 - 210 billion yen of migration fee commitment

## 2. Population Coverage

■ LTE population coverage at the end of Mar 2019

### 3. Other factors

- Migration plan
- **■** MVNO plan
- Difference among allocated spectrum
- Number of subscribers per allocated spectrum



# Our view on the draft of guidelines for 900MHz spectrum allocation

# The criteria of beauty contest is advantageous to incumbents and unclear

[Guidelines for spectrum allocation: Appendix 3-3-2(2)] The MIC judges the allocation by considering "the difference among allocated spectrum" and "the number of subscribers per allocated spectrum"

- Operator with less quantity of allocated spectrum should be prioritized on the difference among allocated spectrum
- The growth rate of number of subscribers should replace the number of subscribers per allocated spectrum
- The method of calculation and weighting should be specified



## Appendix





| (billion yen)           | FY3/2011<br>1H (Pro-forma)* | FY3/2012<br>1H (Actual) | YoY   | Full Year<br>Forecast |
|-------------------------|-----------------------------|-------------------------|-------|-----------------------|
| Revenue                 | 97.2                        | 96.6                    | -0%   | 200.0                 |
| Mobile                  | 67.8                        | 73.1                    | +8%   | 158.0                 |
| Fixed Line              | 29.3                        | 23.5                    | -20%  | 42.0                  |
| EBITDA                  | 30.2                        | 32.1                    | +6%   | 67.0                  |
| Mobile                  | 17.7                        | 22.0                    | +24%  | 51.3                  |
| Fixed Line              | 12.6                        | 10.2 -19%               |       | 15.7                  |
| EBITDA Margin           | 31%                         | 33%                     | +2pts | 34%                   |
| Mobile                  | 26%                         | 30%                     | +4pts | 32%                   |
| Fixed Line              | 43%                         | 43%                     | +0pts | 37%                   |
| <b>Operating Profit</b> | 12.7                        | 13.4                    | +6%   | 30.0                  |
| Recurring Profit        | 7.2                         | 7.2                     | -0%   | 17.0                  |
| Net Income              | 3.6                         | 7.1                     | +97%  | 17.0                  |
| CAPEX                   | 14.8                        | 14.3                    | -4%   | 39.0                  |

<sup>\*</sup> Pro-forma: Sum of eAccess and EMOBILE before consolidation for the comparison purposes





|               |                  | FY3/2011           |                  | FY3/2012         |                  |  |
|---------------|------------------|--------------------|------------------|------------------|------------------|--|
| (billion yen) | 2Q<br>(7~9/2010) | 3Q<br>(10~12/2010) | 4Q<br>(1~3/2011) | 1Q<br>(4~6/2011) | 2Q<br>(7~9/2011) |  |
| Revenue       | 48.2             | 48.8               | 49.7             | 47.6             | 49.0             |  |
| EBITDA        | 14.9             | 16.4               | 17.9             | 15.7             | 16.4             |  |
| Capex         | -6.1             | - 6.1              | - 20.5           | -8.0             | -6.2             |  |
| Operating FCF | 8.8              | 10.3               | -2.6             | 7.7              | 10.2             |  |
| Interest      | -1.9             | -2.4               | -1.8             | -2.0             | -3.2             |  |
| Tax           | 0.0              | -2.5               | 0.0              | 0.2              | 2.3              |  |
| Dividend *    | -2.7             | -0.8               | -0.7             | -0.7             | -0.8             |  |
| Net FCF       | 4.3              | 4.6                | -5.1             | 5.2              | 8.5              |  |

 $<sup>^{\</sup>star}$  Plan to pay quarterly dividend of 200 yen per share for FY3/2012 (consistent from FY3/2011 2Q)



# **Balance Sheets – Quarterly trend Lowering net debt and leverage**

|                           | FY3/2011 |         |        | FY3/   | /2012  |
|---------------------------|----------|---------|--------|--------|--------|
| (billion yen)             | 9/2010   | 12/2010 | 3/2011 | 6/2011 | 9/2011 |
| Cash and Cash Deposit     | 74.0     | 65.0    | 47.1   | 38.1   | 44.8   |
| Debt                      | 276.7    | 265.1   | 249.7  | 242.4  | 237.3  |
| Net Debt                  | 202.7    | 200.1   | 202.6  | 204.3  | 192.5  |
| Net Assets                | 69.8     | 72.3    | 73.0   | 74.3   | 78.2   |
| <b>Total Assets</b>       | 371.9    | 364.6   | 353.0  | 340.2  | 338.8  |
| Net Debt/Net Assets Ratio | 2.91     | 2.77    | 2.77   | 2.75   | 2.46   |
| EBITDA (last 12 months)   | 58.8     | 60.7    | 64.5   | 64.9   | 66.4   |
| Net Debt/EBITDA Ratio     | 3.45     | 3.30    | 3.14   | 3.15   | 2.90   |

## Pro-forma annual financials trend & forecasts



|             | (billion yen) | FY3/2009<br>Pro-forma* | FY3/2010<br>Pro-forma* | FY3/2011<br>Pro-forma* | FY3/2012 Forecast | CAGR (2010-2012) |
|-------------|---------------|------------------------|------------------------|------------------------|-------------------|------------------|
| Revenue     |               | 122.9                  | 176.5                  | 195.6                  | 200.0             | 6%               |
|             | Mobile        | 61.4                   | 113.6                  | 139.1                  | 158.0             | 18%              |
|             | Fixed Line    | 61.5                   | 62.9                   | 56.5                   | 42.0              | -18%             |
| EBITDA      |               | 2.2                    | 44.5                   | 64.5                   | 67.0              | 23%              |
|             | Mobile        | -18.5                  | 18.2                   | 40.3                   | 51.3              | 68%              |
|             | Fixed Line    | 20.6                   | 26.3                   | 24.2                   | 15.7              | -23%             |
| EBITDA M    | largin        | 1.8%                   | 25.2%                  | 33.0%                  | 33.5%             | 15%              |
| Operating l | Profit        | -22.4                  | 11.8                   | 19.2                   | 30.0              | 60%              |
| Recurring 1 | Profit        | -31.4                  | 0.6                    | 8.9                    | 17.0              | 441%             |
| Net Income  | ,             | -39.0                  | -6.4                   | 16.6                   | 17.0              | na               |
| CAPEX       |               | 44.4                   | 55.5                   | 41.4                   | 39.0              | -16%             |
| Debt        |               | 315.5                  | 299.2                  | 249.7                  | 235.1             | -11%             |
| Net Debt    |               | 190.2                  | 224.4                  | 202.6                  | 190.6             | -8%              |
| Net Debt/E  | BITDA         | 87.5X                  | 5.0X                   | 3.1X                   | 2.8X              | -25%             |

<sup>\*</sup> Pro-forma: Sum of eAccess and EMOBILE before consolidation for the comparison purposes

<sup>\*\*</sup> Extraordinary items, such as Inventory valuation loss, extraordinary losses and negative deferred income tax expense, were excluded from Pro-forma FY3/2011 for the comparison purposes

<sup>\*\*\*</sup> Sum of stand-alone base of Mobile and Fixed Line does not agree to the Combined base. The difference represents the elimination of inter-company transactions.

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